

## STRIVE SAN MATEO GENERAL PLAN 2040 IMPLEMENTATION PLAN

San Mateo’s General Plan will be implemented both through the day-to-day decisions that rely on its vision, goals and policies, as well as the actions summarized in this chapter. All substantive decisions about development projects, capital improvements, zoning changes and other plans and policies affecting land use, transportation and the physical environment will be reviewed for conformance with the policies in this General Plan, thus advancing the Plan’s overall vision and policy framework. To guide the implementation of this plan, the General Plan identifies a list of actions intended to provide an overall sense of the future priorities to support accomplishing the vision and goals of the General Plan.

In addition to these actions, the policies in the General Plan establish standards that will be used by City staff in all departments, City boards and commissions, the Planning Commission, and the City Council when prioritizing initiatives and expenditures, reviewing and approving new development, and in related City decision making, to ensure that City decisions are clear, consistent, and advance San Mateo toward attaining the goals in General Plan 2040.

### FORMAT OF THE IMPLEMENTATION PLAN TABLE

The Implementation Plan Table presents each action that the City plans to undertake to help achieve the goals and policies in the General Plan. The actions in the Implementation table describe and prioritize tasks to implement various aspects of the General Plan goals and policies. Some actions are already budgeted and ongoing, while the City Council will need to identify resources during future budget cycles to implement other actions. City staff may recommend changing priorities or adding or removing actions during the course of the annual budget process. The City Council may change the prioritization of actions through the annual City Council goal setting meeting. For each action, the Implementation Plan identifies the following:

- **Lead Department:** The City Department that would have primary responsibility for tracking and completing the action. Note that many actions will require collaboration between multiple departments as well as outside agencies; collaboration with appropriate parties would be coordinated by the Lead Department.
- **Additional Departments or Agencies:** Identifies additional departments, outside agencies or other entities that will work with the Lead Department to support implementation of the identified action.
- **Priority:** This column identifies the estimated timing to undertake each action. While it would be desirable to pursue every action and policy immediately, the General Plan is a long-range document that will be implemented over a number of years and priorities must be established to focus the City's efforts and to allocate the City's resources. With resource constraints and changing circumstances, it is expected that the timing identified here will likely change over time. Given these constraints together with the breadth of actions included, the City anticipates and expects that actions and their identified timeframe may change over time as circumstances and priorities shift and evolve. To estimate timeframe, the following categories are used:

- C: “Complete” – An action that has been completed by the lead department.
  - R: “Routine” – An action that is part of the regular assigned workload for the lead department.
  - RO: “Reoccurring” – An action that is part of a department’s regular workload that includes reoccurring activities or work (i.e. annual reporting).
  - IP: “In progress” – An action that is already funded and/or prioritized and is underway by the lead department.
  - S: “Short-term” – An Action that is planned for implementation within the first five years after General Plan adoption.
  - M: “Medium-term” – An Action that is anticipated to be implementation within ten years after General Plan adoption.
  - L: “Long-term” – An Action that is anticipated to be implementation more than ten years after General Plan adoption.
- **Resource Needs:** Gives an estimated order-of-magnitude of cost in terms of staff and monetary resources required to implement the action. It is difficult to determine the exact cost of most of the actions and the specific staffing requirements needed to support the scope of future detailed work plans. In general, physical improvements and major planning efforts are the most expensive type of investment the City can make; revisions to existing plans or studies would likely fall in the middle of the range; and some ongoing staff roles, such as providing education or some one-time activities, would be least expensive. To estimate resources needed to implement each action, the following categories are used:
    - \$ = Up to \$100,000
    - \$\$ = \$100,001 - \$500,000
    - \$\$\$ = \$500,001 - \$2,000,000
    - \$\$\$\$ = \$2,000,001 - \$10,000,000
    - \$\$\$\$\$ = \$10,000,000+

## IMPLEMENTATION TIMELINE AND RESOURCES

Although the City would like to implement all General Plan 2040 actions as expeditiously as possible, there are capital resource and staffing limitations, as well as limitations to the amount of work that the City and the City Council can effectively focus on during any one year or period of time. The completion of actions is contingent upon the availability of funding resources and City Council prioritization. It should also be noted that issues that cannot be anticipated may arise in the future that may act to divert resources from the programs and priorities of the General Plan and change the implementation timeline for the listed actions.

The General Plan is a living document and the City’s priorities will evolve through the life of this Plan, and therefore changes and updates will need to be made to the Implementation Plan. Annually, as required by State Law and the Municipal Code, the Community Development Department will submit a report to the City Council on the status of the General Plan and its implementation. The Implementation Plan will also be a tool to assist with annual City Council goal setting and will be updated to align with Council goals and priorities each year.

**Land Use Element**

Action Number	Action	Associated Policy(s)	Lead Department	Additional Dept./Agencies	Priority	Resource Needs
Goal LU-1 Plan carefully for balanced growth that provides ample housing that is affordable at all levels and job opportunities for all community members; maximizes efficient use of infrastructure; limits adverse impacts to the environment; and improves social, economic, environmental, and health equity.						
LU 1.10	<b>Review of New Development.</b> Track actual growth of both new housing units and net new nonresidential floor area annually, and review every two to three years. Use this information to monitor nonresidential floor area and housing units in San Mateo and to adjust this General Plan, infrastructure plans, and circulation plans, as necessary, if actual growth is exceeding projections. When approved nonresidential development reaches half of the anticipated development, evaluate the citywide jobs-housing balance.	LU 1.2	Community Development	--	RO	\$
Goal LU-2 Balance well-designed development with thoughtful preservation.						
LU 2.5	<b>Community Benefits Dashboard.</b> Create an online public portal that highlights the community benefits derived from new development projects, such as payment of in-lieu fees, contribution to the childcare fund, contribution to the public art fund, and other benefits to improve and standardize communication about new development projects and their benefits.	LU 2.3	Community Development	Information Technology	S and RO	\$
Goal LU-3 Provide a wide range of land uses, including housing, parks, open space, recreation, retail, commercial services, office, and industrial to adequately meet the full spectrum of needs in the community.						

LU 3.18	<b>Permitted Uses.</b> Re-evaluate the types of commercial uses that are permitted and that require a Special Use Permit (SUP) in all commercial districts to ensure requirements are forward looking and aligned with current economic needs and trends.	LU 3.2	Community Development		S	\$\$
LU 3.19	<b>Major Institutions/Special Facilities.</b> Work with relevant agencies and organizations to support the long-term viability of major institutions and special facilities that provide important recreational, educational, or medical services, such as the San Mateo County Events Center, College of San Mateo, San Mateo County Hospital, Mills Health Center, and Peninsula Golf and Country Club. Require a Specific Plan and/or Master Plan to guide reuse or redevelopment of institutions and special facilities when appropriate.	LU 3.17	Community Development	City Manager’s Office, County of San Mateo, Mills Health Center, Peninsula Golf and Country Club, Other relevant agencies and organizations	M	\$
Goal LU-4 Maintain downtown San Mateo as the economic, cultural, and social center of the community.						
LU 4.4	<b>Downtown Area Plan.</b> Update the Downtown Area Plan to support and strengthen the Downtown as a vibrant and active commercial, cultural, entertainment, and community gathering district. The updated Downtown Area Plan shall align with the General Plan, integrate recommendations from other concurrent City efforts, focus growth and intensity in proximity to the Caltrain station, encourage superblock concepts or approaches and allow parklets, update parking standards and parking management strategies, allow for increased housing units and density, and support high-quality, pedestrian-oriented design and architecture.	LU 1.3 LU 4.1 LU 4.2 LU 4.3	Community Development/ Public Works		S  <i>Anticipated to start in 2025</i>	\$\$\$

LU 4.5	<b>Downtown Special Events.</b> Sponsor and support Downtown activities and events that brings Downtown to life, attracts residents and visitors, promotes local businesses, creates inclusive community gatherings, and provides information to residents about City initiatives and services.	LU 3.8 LU 4.1 LU 4.2 LU 4.3	Parks and Recreation	Economic Development, Downtown San Mateo Association	R	\$\$
<b>Goal LU-5 Promote residential and mixed land uses along El Camino Real to strengthen its role as both a local and regional corridor.</b>						
LU 5.3	<b>El Camino Real Corridor Plan.</b> Prepare a Corridor Plan for El Camino Real that assembles existing planning documents for the corridor into a single comprehensive plan that implements the El Camino Real policies in General Plan 2040.	LU 2.2 LU 5.1 LU 5.2	Community Development		M	\$\$\$
<b>Goal LU-6 Promote transit-oriented development around the Hillsdale Caltrain station.</b>						
LU 6.3	<b>Hillsdale Station Area Plan.</b> Update the Hillsdale Station Area Plan to foster higher-density residential, office and mixed-use, transit-oriented development that connects to neighborhoods to the east and west, improves bicycle and pedestrian connectivity west of the station, and increases park and open space areas.	LU 6.1 LU 6.2	Community Development, Public Works	Parks and Recreation	S	\$\$
<b>Goal LU-7 Support the transition of shopping areas designated for new uses into vibrant districts with a range of housing, shopping, services, and jobs.</b>						

<p><b>LU 7.2</b></p>	<p><b>Bridgepointe Area Plan.</b> Update and consolidate the Bridgepointe Master Plan and Mariner’s Island Specific Plan into one planning document to guide redevelopment of the Bridgepointe Shopping Center and the surrounding properties into a mixed-use neighborhood that maintains its regional retail component while developing a diverse range of housing types, including affordable housing; new parks and recreational facilities; community gathering places; ample facilities to support transit, bicycling, and walking; and a range of businesses and services. The plan shall include safe access for pedestrians, cyclists, and transit riders from Bridgepointe to the City’s transit corridors, such as Caltrain and El Camino Real.</p>	<p>LU 7.1</p>	<p>Community Development</p>	<p>Public Works, Parks and Recreation</p>	<p><b>M</b></p>	<p><b>\$\$\$</b></p>
<p><b>LU 7.3</b></p>	<p><b>Bel Mateo Area Plan.</b> Prepare a Specific Plan or Master Plan to guide redevelopment of the Bel Mateo area into a mixed-use neighborhood with a diverse range of neighborhood-serving commercial uses and amenities; new market-rate and affordable housing; ample facilities to support bicycling and walking; and publicly accessible park and open space areas.</p>	<p>LU 7.1</p>	<p>Community Development</p>	<p>Public Works, Parks and Recreation</p>	<p><b>M</b></p>	<p><b>\$\$\$</b></p>

**Goal LU-8** Support the equitable health and well-being of all neighborhoods in San Mateo and all members of the San Mateo community by improving conditions in equity priority communities.

<p><b>LU 8.2</b></p>	<p><b>Collaborations for Community Health.</b> Develop intentional, strategic, and mutually beneficial relationships with organizations engaged in improving health and well-being, reducing environmental health disparities, expanding access to affordable quality healthcare and mental healthcare, and mitigating negative environmental health hazards. Encourage greater emphasis on expanding or improving health services, including mental health services, in equity priority communities.</p>	<p>LU 8.1 PSF 8.1 PSF 8.2 PSF 8.3 PSF 8.4 PSF 8.5</p>	<p>Community Development</p>	<p>City Manager’s Office, County Public Health Department</p>	<p><b>M</b></p>	<p><b>\$</b></p>
<p><b>LU 8.3</b></p>	<p><b>Health Disparities.</b> Coordinate with the San Mateo County Public Health Department to promote healthier communities through education, prevention, intervention programs, and other activities that address the health disparities and inequities that exist in San Mateo.</p>	<p>LU 8.1</p>	<p>City Manager’s Office</p>	<p>Community Development, County Public Health Department</p>	<p><b>M</b></p>	<p><b>\$</b></p>
<p><b>LU 8.4</b></p>	<p><b>City Investment.</b> Use funds from the park impact fee and other sources to invest in programs and public improvements that connect residents with opportunities to increase their physical activity and improve their physical and mental health, especially in equity priority communities with higher risk of negative public health outcomes. Identify new funding sources for programs and public improvements, if needed.</p>	<p>LU 8.1 LU 8.7</p>	<p>Parks and Recreation</p>	<p>Public Works, Finance</p>	<p><b>IP</b></p>	<p><b>\$\$\$\$</b></p>
<p><b>LU 8.8</b></p>	<p><b>Streetscape and Safety Improvements.</b> Work with residents in equity priority communities to identify sidewalk, lighting, landscaping, and roadway improvements needed to improve routes to parks, schools, recreation facilities, and other destinations within the community. Prioritize investments that address health disparities in equity priority communities in the annual Capital Improvement Program.</p>	<p>LU 8.1 LU 8.7</p>	<p>Public Works</p>	<p>Equity Priority Community Neighborhood Associations and Groups, Community Development, Parks and Recreation</p>	<p><b>IP</b> <i>CSNC Plan</i>  <b>S</b> <i>Identifying ROW improvements in all EPCs.</i></p>	<p><b>\$\$\$</b> <i>CSNC Plan development</i>  <b>\$\$\$\$</b> <i>Streetscape Improvements</i></p>

LU 8.9	<b>Equity Priority Community Mapping.</b> Regularly update the map identifying equity priority communities with data from CalEnviroScreen or other sources, including information from community members.	LU 8.1	Community Development	Information Technology, MTC?	RO	\$
LU 8.10	<b>Equity Priority Communities Plan.</b> Prepare a plan for the equity priority communities that addresses the needs of each community, including health, safety, and improved circulation with community input. The plan shall seek to ensure the streets in each community are measurably safe, include ADA accessibility, and have adequate on-street parking. Changes included in the plan shall be developed and enacted with the expressed purpose of improving health, safety, and welfare of the members of each community.	LU 8.1	Public Works	Police Department, Parks and Recreation, Equity Priority Community Neighborhood Associations and Groups, Community Development	IP CCPNC  S/M Implementation	\$\$\$ Plan development  \$\$\$\$\$ Implementation
LU 8.11	<b>City Services.</b> Work with residents in equity priority communities to improve services provided by the City or other partners related to safety, sanitation, and security in these neighborhoods.	LU 8.1	Public Works, Police Department	Equity Priority Community Neighborhood Associations and Groups,	R	\$\$\$\$\$
LU 8.12	<b>Neighborhood Beautification.</b> Support and promote neighborhood clean-up and beautification initiatives in equity priority communities, including street tree planting and maintenance, through partnerships with neighborhood organizations.	CD 3.5	Parks and Recreation	Public Works, Equity Priority Community Neighborhood Associations and Groups	R	\$\$



<p><b>LU 8.15</b></p>	<p><b>Healthy Food Access.</b> Support the work of San Mateo County Health and other local partners to:</p> <ul style="list-style-type: none"> <li>■ Continue and expand the ability to use the Electronic Benefit Transfer (EBT) program at farmers’ markets and other sources of healthy food.</li> <li>■ Implement programs to encourage markets and convenience stores to stock fresh produce and other healthy foods.</li> <li>■ Encourage restaurants to enlist restaurants in the CalFresh Restaurant Meals Program, which allows people at a high risk of chronic hunger to use CalFresh benefits to buy prepared meals at participating restaurants.</li> <li>■ Continue to provide and expand the subsidized senior lunch program at the San Mateo Senior Center and the Congregate Nutrition Program at the King Center Community Center.</li> </ul>	<p>LU 8.14</p>	<p>City Manager’s Office, Parks and Recreation</p>	<p>San Mateo County Public Health Department, Local Partners</p>	<p><b>R</b></p>	<p><b>\$</b></p>
<p><b>LU 8.16</b></p>	<p><b>Urban Agriculture.</b> Develop City regulations that encourage urban agriculture, community gardens, and farm stands, as appropriate.</p>	<p>LU 8.13 LU 8.14</p>	<p>Community Development</p>	<p>--</p>	<p><b>S</b></p>	<p><b>\$</b></p>
<p><b>Goal LU-9 Include everyone in community development decisions for a shared, sustainable future.</b></p>						
<p><b>LU 9.5</b></p>	<p><b>Community Partners.</b> Work with community-based organizations and community partners to engage members of equity priority communities in planning and policy decisions.</p>	<p>LU 9.1 LU 9.2</p>	<p>Community Development, City Manager’s Office</p>	<p>Community-Based Organizations, Community Partners</p>	<p><b>S, R</b></p>	<p><b>\$</b></p>
<p><b>LU 9.6</b></p>	<p><b>Community Surveys.</b> Periodically conduct statistically reliable community surveys, representative of the demographics of the population, to gauge community service needs, policy preferences, and effective communication methods.</p>	<p>LU 9.1 LU 9.2</p>	<p>City Manager’s Office</p>	<p>--</p>	<p><b>S, R</b></p>	<p><b>\$</b></p>

<p><b>LU 9.7</b></p>	<p><b>Communications Strategy.</b> Develop a communications strategy that outlines goals and tactics to engage a broad cross-section of the community.</p> <ul style="list-style-type: none"> <li>■ Prepare public notices and other materials in the predominant language(s) spoken in the community and provide interpretation services at meetings as needed.</li> <li>■ Make public notices and other important documents available in print at local libraries, community centers, or other gathering places.</li> <li>■ Use culturally appropriate approaches.</li> <li>■ When possible, schedule and locate meetings to be convenient for community members to attend.</li> <li>■ Use the City’s website, social media, and other communication channels to share information about how community members can participate in public meetings.</li> <li>■ Gather data to understand the economic, gender, age, and racial diversity of the affected population before designing communication approaches aimed at reaching the affected population.</li> <li>■ Provide notification and outreach for development projects using clear and easy-to-understand language to ensure all stakeholders and interested community members understand and have the ability to engage in the development review process.</li> </ul>	<p>LU 9.1          LU 9.2</p>	<p>City Manager’s Office</p>	<p>Community Development</p>	<p>S</p>	<p>\$\$</p>
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Goal LU-10 Make San Mateo strong and resilient by acting to significantly reduce greenhouse gas emissions and adapt to a changing climate.

<b>LU 10.4</b>	<b>Climate Action Plan Implementation.</b> Implement the greenhouse gas reduction strategies to meet the City’s Climate Action Plan emission-reduction goals.	C 1.1	City Manager’s Office	All City Depts	R	\$\$\$
<b>LU 10.5</b>	<b>Climate Action Plan Monitoring.</b> Monitor and report progress on the implementation of the City’s Climate Action Plan on an annual basis. Regularly review new opportunities and approaches to reduce emissions consistent with the Climate Action Plan’s goals.	C 1.1	City Manager’s Office	Community Development, Public Works	R	\$
<b>LU 10.6</b>	<b>Greenhouse Gas Inventory.</b> Every five years, prepare an updated greenhouse gas emissions inventory consistent with the Climate Action Plan.	C 1.1	City Manager’s Office	Community Development, Public Works	RO	\$\$
<b>LU 10.7</b>	<b>Engage the Public in the Climate Action Plan.</b> Provide public information to educate residents and businesses on the Climate Action Plan and to spark behavioral changes in individual energy and water consumption, transportation mode choices, and waste reduction.	LU 9.1 LU 9.2	City Manager’s Office	Community Development, Public Works	R	\$
<b>LU 10.8</b>	<b>Building Decarbonization.</b> Evaluate and adopt reach codes and other policies to decarbonize the building stock.	LU 10.2	City Manager’s Office	Community Development	RO	\$\$
<b>LU 10.9</b>	<b>Resilience of Critical Facilities and Public Infrastructure.</b> Identify critical facilities and public infrastructure in areas vulnerable to climate change hazards, and work to site, design, and upgrade these facilities with consideration for future increases in severity that may occur over the anticipated life of the development. In cases where facilities cannot be sustainably maintained, evaluate the costs and benefits of relocation. Where facilities can be safely sited for the near term, but future impacts are likely, prepare an adaptive management plan detailing steps for maintenance, retrofitting, and/or relocation.	S 1.3 S 3.3	Public Works	City Manager’s Office, Community Development	R, L	\$\$\$\$\$

LU 10.10	<b>Clean Fuel Infrastructure.</b> Support efforts to build electric vehicle charging stations and clean fuel stations in San Mateo, including hydrogen and sustainably sourced biofuels, as supported by market conditions.	PSF 4.1	City Manager's Office	Community Development, Public Works	R	\$\$
Goal LU-11 Cultivate a diverse, thriving, inclusive, and green economy.						
LU 11.9	<b>Quality Local Jobs.</b> Develop programs to retain and attract businesses that provide a living wage, offer health insurance benefits, and match the diverse range of education and skills of San Mateo residents.	LU 11.1 LU 11.2	City Manager's Office	--	M	\$\$
LU 11.10	<b>Small Business Support.</b> Help small businesses stay and grow by offering tools and support, such as multilingual outreach, assistance accessing free educational services and financing opportunities, connecting with the Chamber of Commerce and Downtown San Mateo Association, and assistance understanding City requirements and preparing for code compliance.	LU 11.1	City Manager's Office	Finance, Chamber of Commerce, Downtown San Mateo	M, R	\$\$
LU 11.11	<b>Commercial Displacement.</b> Provide proactive support to local businesses affected by construction and redevelopment by communicating with business owners well in advance of construction and assisting in identifying potential locations for temporary relocation. Encourage and support the retention of existing businesses in new or renovated spaces that are a part of redevelopment projects.	LU 11.1	City Manager's Office	Local Businesses, Community Development	S, R	\$\$

<p><b>LU 11.12</b></p>	<p><b>First Source Hiring.</b> Explore the feasibility of establishing a First Source Hiring Program that encourages developers and contractors to make best efforts to hire new employees, workers, and subcontractors that are based in San Mateo County, and to partner with organizations that offer job training programs, such as the San Mateo County Community College District and San Mateo Union High School District.</p>	<p>LU 11.3 LU 11.6 LU 11.7</p>	<p>City Manager's Office</p>	<p>Local Businesses, Community Development</p>	<p><b>M</b></p>	<p><b>\$\$</b></p>
<p><b>LU 11.13</b></p>	<p><b>Living Wage Incentives.</b> Maintain provisions in the Affordable Housing Commercial Linkage Fee that offer fee reductions to developers who voluntarily enter into Area Standard Wage Participation Agreements with the City.</p>	<p>LU 11.3</p>	<p>City Manager's Office</p>	<p>Community Development</p>	<p><b>IP</b></p>	<p><b>\$</b></p>
<p><b>Goal LU-12</b> Create financial stability for the City by maintaining its ability to pay for public improvements, core infrastructure, and essential services.</p>						
<p><b>LU 12.3</b></p>	<p><b>Fiscal Neutrality.</b> Study the feasibility and potential impacts of adopting a Fiscal Neutrality Policy that would require new development to offset any difference between future tax revenue and the cost of City services to that development. The policy should also consider the City's goals to provide for a diverse range of housing that is affordable to all members of the community.</p>	<p>LU 3.1 LU 12.1 LU 12.2</p>	<p>Finance</p>	<p>City Manager's Office, Community Development</p>	<p><b>L</b></p>	<p><b>\$\$</b></p>
<p><b>Goal LU-15</b> Ensure that the City's General Plan is consistent with State law, legally adequate, and up to date.</p>						
<p><b>LU 15.3</b></p>	<p><b>Annual General Plan Progress Report.</b> Submit an Annual Progress Report on the status of the General Plan implementation to the City Council and to the Office of Planning and Research by April 1 of each year, per Government Code Section 65400. The Annual Progress Report should also include population projection information.</p>		<p>Community Development</p>	<p>--</p>	<p><b>R</b></p>	<p><b>\$</b></p>

<b>LU 15.4</b>	<b>Specific Plans and Master Plans.</b> Review all adopted Specific Plans and Master Plans and determine if updates are needed for consistency with this General Plan or if any out-of-date plans should be retired.	LU 15.2	Community Development	Public Works	S	\$
<b>Circulation Element</b>						
<b>Action Number</b>	<b>Action</b>	<b>Associated Policy(s)</b>	<b>Lead Department</b>	<b>Additional Dept./Agencies</b>	<b>Priority</b>	<b>Resource Needs</b>
<b>Goal C-1</b> Design and implement a multimodal transportation system that prioritizes walking, bicycling, and transit, and is sustainable, safe, and accessible for all users; connects the community using all modes of transportation; and reduces vehicle miles traveled (VMT) per capita.						
<b>C 1.11</b>	<b>Complete Streets Plan.</b> Complete and implement the Complete Streets Plan to improve the City’s circulation network, including pedestrian, bicycling, and transit infrastructure, to accommodate the needs of street users of all ages and abilities.	C 1.1 C 1.2 C 1.4 C 3.1 C 4.1	Public Works	Community Development, City Manager’s Office	IP, L	\$\$\$\$\$
<b>C 1.12</b>	<b>Vision Zero Plan.</b> Complete and regularly update a plan that uses a safe systems approach to work towards Vision Zero and identifies specific citywide changes to policies, practices, funding, and other action items that will reduce speeding, collisions, and collision severity.	C 1.3	Public Works	Police, SMC Fire, City Manager’s Office	S, R	\$\$
<b>C 1.13</b>	<b>El Camino Real Improvements.</b> Collaborate with Caltrans, SamTrans, and other partners to support accommodating higher-capacity and higher-frequency travel along El Camino Real, Bus Rapid Transit, and other modes of alternative transportation.	C 1.1 C 1.5 C 5.1 C 5.6	Public Works	Community Development, Caltrans, SamTrans	R	\$
<b>C 1.14</b>	<b>Safe Routes for Seniors.</b> Develop a “safe routes for seniors” program to promote active transportation connections for seniors in collaboration with seniors’ organizations and based on the likely walking routes for older adults identified in the Age Friendly Action	C 1.6 C 5.2 LU 6.1 LU 1.3	Public Works	Community Development, Parks and Recreation, Senior Stakeholders	L	\$\$\$\$\$

	Plan. Prioritize improvements for seniors in equity priority communities.					
<b>C 1.15</b>	<b>Transit-Oriented Development Pedestrian Access Plan.</b> Coordinate with interagency partners and community stakeholders to seek funding opportunities to design, construct, and build the priority projects identified in the Transit-Oriented Development Pedestrian Access Plan to improve access to and from the Caltrain Stations.	C 1.1 C 1.2 C 3.1	Public Works	Community Development, SamTrans, MTC/ABAG	IP, M	\$\$\$\$\$
<b>C 1.16</b>	<b>Residential Speed Limits.</b> Evaluate opportunities to reduce speed limits on residential streets to 20 miles per hour.	C 1.3 C 6.5	Public Works	Police, SMC Fire	M	\$\$
<b>C 1.17</b>	<b>Data-Driven Approach to Project Design and Prioritization.</b> Inform the prioritization of improvement projects through the consistent collection and analysis of modal activity data that reveals where the highest concentration of pedestrian, bicycle, and transit trips occur, and study routes and places people would like to access but are currently unable to because of limitations in pedestrian, bicycle, and transit infrastructure.	C 1.7 C 8.3	Public Works	--	R	\$
<b>C 1.18</b>	<b>Safety Education.</b> Provide safety education to increase awareness of roadway safety practices for all street users.	C 1.3	Public Works, Police	SMC Fire	R	\$\$
<b>C 1.19</b>	<b>Transportation Funding.</b> Regularly update adopted City master plans to secure reliable funding for transportation infrastructure projects identified in these plans.	C 1.9	Public Works		R	\$\$\$
<b>C 1.20</b>	<b>Transportation Fees.</b> Adopt and maintain fees and fiscal policies to fund circulation improvements and programs equitably and achieve operational goals.	C 1.8	Public Works	Finance, Community Development	R	\$\$
<b>C 1.21</b>	<b>Performance and Monitoring.</b> Regularly monitor the City's mode split progress on reducing VMT and	C 1.1	Public Works	City Manager's Office	RO	\$

	reducing GHG emissions from VMT, as data is available.					
<b>Goal C-2</b> Use transportation demand management (TDM) to reduce the number and length of single-occupancy vehicle trips through policy, zoning strategies, and targeted programs and incentives.						
<b>C 2.2</b>	<b>Implement TDM Ordinance.</b> Develop and implement a citywide TDM ordinance for new developments with tiered trip reduction and VMT reduction targets and monitoring that are consistent with the targets in their relevant area plans. Reduce parking requirements for projects that include TDM measures.	C 1.1 C 2.1	Public Works	Community Development	<b>M</b>	<b>\$\$\$</b>
<b>C 2.3</b>	<b>Education and Outreach.</b> Pursue education for developers and employees about programs and strategies to reduce VMT, parking demand, and the resulting benefits.	C 1.10	Public Works	Community Development	<b>M</b>	<b>\$\$</b>
<b>C 2.4</b>	<b>Leverage TDM Partnership Opportunities.</b> Work with regional partners to identify and fund TDM strategies that can be implemented at new and existing developments.	C 2.1	Public Works	Community Development, County of San Mateo, MTC/ABAG, SamTrans, Caltrans, Management Associations	<b>R</b>	<b>\$</b>
<b>C 2.5</b>	<b>Facilitate TDM Services.</b> Facilitate the provision of TDM services to employees and residents through development agreements, Transportation Management Associations, and coordination with regional partners.	C 2.1	Public Works	Community Development, County of San Mateo, MTC/ABAG, SamTrans, Caltrans, Management Associations	<b>R</b>	<b>\$\$</b>
<b>C 2.6</b>	<b>Travel to Schools.</b> Reduce school-related VMT and support student health by collaborating with private and public partners to increase the number of	C 1.1	Public Works	Police, School Districts, SMC Fire,	<b>M</b>	<b>\$\$\$\$</b>



	students walking or bicycling to school through expanded implementation of Safe Routes to School, including educating students and the community about the benefits of walking and bicycling and making physical improvements to streets and neighborhoods that make walking and bicycling safer. Prioritize school travel safety improvements in equity priority communities.			County Office of Education		
<b>C 2.7</b>	<b>New Development Shuttle Services.</b> Encourage new developments to provide shuttle services and shuttle partnerships as an option to fulfill TDM requirements. Shuttles should serve activity centers, such as the College of San Mateo, Caltrain stations, Downtown, the Hillsdale Shopping Center, or other areas and should accommodate the needs and schedules of all riders, including service workers.	C 2.1	Public Works	Community Development, College of San Mateo, Caltrain, Hillsdale Shopping Center, Other San Mateo Businesses	R	\$
<b>C 2.8</b>	<b>Unbundled Parking.</b> In conjunction with other TDM strategies that aim to reduce vehicle trips, encourage residential developments to unbundle the costs of providing dedicated parking spaces. Encourage additional parking capacity created by unbundling to be reallocated as shared or public parking spaces.	C 1.1 C 2.1 C 7.2 C 7.3	Public Works	Community Development	R	\$
<b>Goal C-3</b> Build and maintain a safe, connected, and equitable pedestrian network that provides access to community destinations, such as employment centers, transit, schools, shopping, and recreation.						
<b>C 3.4</b>	<b>Implement Pedestrian Improvements.</b> Prioritize implementation of goals, programs, and projects in the City’s adopted plans that improve the comfort, safety, and connectivity of the pedestrian network.	C 1.4 C 3.1 C 3.2 C 3.3	Public Works		R	\$\$\$\$\$
<b>C 3.5</b>	<b>Pedestrian Trails and Routes Awareness.</b> Increase awareness of existing trails and routes by working with outside agencies and developers to promote these amenities to residents. Continue collaborating with the County on development of the trail network.	C 3.1	Public Works	Community Development, County of San Mateo	IP	\$\$

<b>C 3.6</b>	<b>Access for Users of All Ages and Abilities.</b> Implement the ADA Transition Plan and maintain accessible streets and sidewalks. Use ADA requirements when implementing design standards.	C 3.1	Public Works		IP	\$\$\$\$
<b>C 3.7</b>	<b>Pedestrian Connectivity.</b> Incorporate design for pedestrian connectivity across intersections in transportation projects, including the El Camino Real corridor, to improve visibility at crosswalks for pedestrians and provide safe interaction with other modes. Design improvements should focus on increasing sight lines and removing conflicts at crosswalks.	C 1.4 C 1.5 C 3.1	Public Works		M	\$\$
<b>C 3.8</b>	<b>Safe Routes to School.</b> Fund and implement continuous Safe Routes to School engagement and improvements with San Mateo elementary, middle, and high schools, and provide support to increase number of students walking and bicycling to school.	C 3.1	Public Works	Police, School Districts	IP, R	\$\$\$
<b>C 3.9</b>	<b>Downtown Pedestrian Mall.</b> Complete design and fund improvements to fully transition B Street between 1st Street and 3rd Street into a pedestrian mall.	C 3.1 LU 4.2	City Manager's Office	Public Works	S	\$\$\$
<b>Goal C-4 Build and maintain a safe, connected, and equitable bicycle and micromobility network that provides access to community destinations, such as employment centers, transit, schools, shopping, and recreation.</b>						
<b>C 4.9</b>	<b>Bicycle Master Plan Implementation.</b> Implement the Bicycle Master Plan's recommended programs and projects to create and maintain a fully connected, safe, and logical bikeway network and coordinate with the countywide system. Update the Bicycle Master Plan and related adopted City plans to reflect future bicycle and micromobility facility needs to support the City's circulation network.	C 1.4 C 4.1 C 4.2	Public Works		IP, L	\$\$\$\$\$

<b>C 4.10</b>	<b>Paving Coordination.</b> Coordinate and fund the implementation of bicycle facilities and pedestrian improvements identified in the Bicycle and Pedestrian Master Plans with the City’s paving program.	C 4.2	Public Works		IP, L	\$\$\$\$\$
<b>C 4.11</b>	<b>Connectivity Across Freeway Barriers.</b> Conduct feasibility studies and design alternatives for overcrossings and undercrossings at US Highway 101 and State Route 92 to facilitate connectivity across major barriers.	C 1.4 C 4.1	Public Works	Caltrans	L	\$\$\$\$
<b>C 4.12</b>	<b>Bay Trail.</b> Identify State and County programs to maintain safe pedestrian and bicycle access to and extension of the San Francisco Bay Trail through coordination with neighboring jurisdictions.	C 1.4 C 4.1 C 4.7 COS 2.2	Public Works	Neighboring Jurisdictions, BCDC	M	\$
<b>C 4.13</b>	<b>Crystal Springs.</b> Pursue safe pedestrian and bicycle access to San Francisco Water District lands via Crystal Springs Road through coordination with the Town of Hillsborough and with State and County assistance.	C 1.4 C 4.1 C 4.7	Public Works	San Francisco Water District, Town of Hillsborough, State, County of San Mateo	L	\$\$\$\$\$
<b>C 4.14</b>	<b>Bicycle Detection Devices.</b> Install signal modifications on existing and planned bikeways to detect bicyclists and micromobility users’ presence at intersections and facilitate their safe movement through the intersection.	C 4.1 C 4.4 C 4.8	Public Works	--	M	\$\$\$\$
<b>C 4.15</b>	<b>Increased Bicycle Capacity on Caltrain and SamTrans.</b> Coordinate with Caltrain and SamTrans to support/increase bicycle capacity on transit vehicles and to provide an adequate supply of secure covered bicycle and micromobility parking at Caltrain stations, transit centers, and major bus stops.	C 4.1 C 4.3 C 4.7	Public Works	Caltrain, SamTrans	R	\$
<b>Goal C-5</b> Make transit a viable transportation option for the community by supporting frequent, reliable, cost-efficient, and connected service.						
<b>C 5.10</b>	<b>Grade Separation Study.</b> Conduct a grade separation feasibility study for all at-grade rail crossings in San	C 5.4	Public Works	Community Development	M	\$\$\$\$

	Mateo. Identify funding to complete these grade-crossing improvements.					
<b>C 5.11</b>	<b>Transit Experience Improvements.</b> Prioritize installing new transit shelters and benches or other seating and an energy-efficient street lighting program at transit stops using SamTrans standards in equity priority communities and areas that improve transit access, safety, and experience.	C 5.1 C 5.2 C 5.5 C 5.6	Public Works	SamTrans, Community Development	L	\$\$\$\$\$
<b>C 5.12</b>	<b>Shuttle Programs.</b> Continue to support public shuttle programs connecting to Caltrain stations. Work to expand public awareness and access to shuttles and expand shuttle service. Support the implementation of publicly accessible private shuttles.	C 5.1 C 5.2	Public Works	Commute.org	IP, R	\$\$
<b>C 5.13</b>	<b>Safe Routes to Transit.</b> Prioritize bicycle and pedestrian improvement projects that provide safe and equitable access to transit stops.	C 1.4 C 4.3 C 5.1	Public Works		M	\$\$\$\$\$
<b>Goal C-6</b> Achieve a transportation system that prioritizes user safety, accommodates future growth, reduces VMT per capita, and maintains efficient and safe operations for all modes and all residents.						
<b>C 6.9</b>	<b>Traffic Calming Policy.</b> Evaluate whether updates are needed to the City's Neighborhood Traffic Management Program to determine if the program should be expanded to include major and minor collectors and arterials.	C 6.5	Public Works	--	S	\$\$
<b>C 6.10</b>	<b>Network Operations Standard.</b> Evaluate and adopt an operational metric for all roadway users that accounts for the safe, equitable, and efficient roadway access.	C 6.1	Public Works	Police, SMC Fire	S	\$\$
<b>C 6.11</b>	<b>Prioritization and Timing of Roadway Improvements.</b> Revise the Capital Improvement Program (CIP) prioritization system to include additional criteria, such as: potential to reduce vehicle miles traveled (VMT) per capita; proximity to	C 1.1 C 6.7	Public Works	Police, SMC Fire, Equity Priority Communities	M	\$\$

	high-injury locations identified in the Local Roads Safety Plan; eligibility and availability of grant or other funding source; benefit or harm to equity priority communities; and correlation with the distribution and pace of development, reflecting the degree of need for mitigation.					
<b>C 6.12</b>	<b>Congestion Management.</b> Work with neighboring agencies and regional partners, such as the City/County Association of Governments of San Mateo County (C/CAG), to implement traffic management strategies and technologies, such as signal coordination, to manage local traffic congestion.	C 6.1 C 6.2	Public Works	Neighboring Agencies, Regional Partners, City/County Association of Governments of San Mateo County (C/CAG)	R	\$
<b>C 6.13</b>	<b>Street Classification Update.</b> Request that Caltrans and the Federal Highway Administration update their functional roadway classifications based on the roadway network framework defined by the Complete Streets Plan.	C 6.1	Public Works	Caltrans, Federal Highway Administration	S	\$
<b>Goal C-7 Use parking, enforcement, and curb management strategies to effectively administer parking supply and maximize use of public assets.</b>						
<b>C 7.7</b>	<b>Parking Requirements.</b> Evaluate options to amend minimum parking requirements, consistent with State and regional policy, to provide parking appropriate to the context of the development and support the multimodal transportation network, such as parking maximums or parking demand analyses.	C 7.1	Community Development, Public Works		S	\$\$
<b>C 7.8</b>	<b>Parking Management Strategies.</b> Deploy enhanced parking management strategies, parking enforcement, and evaluate dynamic parking pricing strategies that fluctuate based on peak parking and/or district-level parking demands.	C 7.1	Public Works	City Manager's Office, Finance, Police	L	\$\$\$
<b>C 7.9</b>	<b>Curbside Management Strategies.</b> Evaluate and implement curb management strategies, such as	C 7.5	Public Works	City Manager's Office--	M	\$\$\$

	incentivizing or discouraging certain types of trips, mode choices, and behaviors in favor of broader mobility goals.					
<b>C 7.10</b>	<b>Emerging Technology for Curbside Management.</b> Evaluate and implement performance monitoring and evaluation systems, such as digitization of curbside assets, to dynamically manage evolving curbside demands.	C 7.5	Public Works	--	L	\$\$
<b>C 7.11</b>	<b>Truck Loading.</b> Evaluate and implement ways to reduce conflicts between truck loading and pedestrian, bicycle, and transit networks.	C 7.5 C 7.6	Public Works	Community Development	R	\$\$
<b>C 7.12</b>	<b>Public Bicycle Parking.</b> Install safe, useful, and convenient short- and long-term bicycle parking facilities in the public right-of-way or near key destinations, City facilities, and transit facilities.	C 7.4	Public Works	--	R	\$
<b>C 7.13</b>	<b>Mechanical Parking Lift.</b> Adopt and maintain a code or policy that sets standards for mechanical parking lift systems.	C 7.1	Community Development	Public Works	S, R	\$\$
<b>C 7.14</b>	<b>Off-Street Parking Incentives.</b> Explore a new policy or code amendment that would provide incentives to projects in exchange for providing additional off-street parking in neighborhoods that have on-street parking capacity issues, such as areas in the North Central Neighborhood.	C 7.1	Community Development	Public Works	M	\$\$
<b>Goal C-8</b> Build a values-driven regulatory, management, and partnership framework that flexibly encourages emerging transportation technologies in service of City and community goals.						
<b>C 8.4</b>	<b>Umbrella Regulations for Modern Mobility.</b> Develop comprehensive regulations and infrastructure standards that are not exclusive to specific service providers and that support a spectrum of digital information, micromobility services, and emerging technologies, such as autonomous vehicles.	C 4.4 C 8.1 C 8.2	City Manager's Office, Public Works	--	M	\$\$

<b>C 8.5</b>	<b>Strategic Partnerships and Pilots.</b> Create strategic partnerships and pilots with shared mobility service providers and community organizations that increase mobility options for residents.	C 8.1	City Manager's Office	Public Works, Community Organizations, Shared Mobility Service Providers	<b>M</b>	<b>\$\$</b>
<b>C 8.6</b>	<b>Future-Ready Infrastructure.</b> Establish public realm policies and tools that reflect San Mateo's goals and priorities in the design and management of streets, curbs, sidewalks, and parking facilities to account for emerging mobility trends and changes in demand over time.	C 1.7	Public Works	Community Development	<b>M</b>	<b>\$\$</b>
<b>C 8.7</b>	<b>Equitable Mobility Technology.</b> Develop an equitable mobility policy, including a data-sharing policy, for vendors to ensure equitable deployment of emerging mobility options with consideration of residents who may be digitally challenged.	C 8.1 C 8.2	City Manager's Office, Public Works		<b>M</b>	<b>\$\$</b>
<b>C 8.8</b>	<b>Intelligent Transportation Systems.</b> Evaluate and deploy Intelligent Transportation Systems (ITS) measures to efficiently manage traffic operations and incident response, enhance transit service efficiency, and better detect and prioritize the travel and safety of people walking and biking.	C 1.3 C 1.4 C 6.1	Public Works	--	<b>IP, L</b>	<b>\$\$\$\$\$</b>

**Community Design and Historic Resources Element**

<b>Action Number</b>	<b>Action</b>	<b>Associated Policy(s)</b>	<b>Lead Department</b>	<b>Additional Dept./Agencies</b>	<b>Priority</b>	<b>Resource Needs</b>
<b>Goal CD-3</b>	<b>Protect heritage trees, street trees, and tree stands and maintain the health and condition of San Mateo's urban forest.</b>					
<b>CD 3.9</b>	<b>Urban Tree Canopy.</b> Identify neighborhoods with less street tree canopy and adopt programs to plant climate-adapted trees within the public right-of-way, especially in equity priority communities and areas with a high heat index.	CD 3.7	Parks and Recreation (Tree Division)	Community Development	<b>RO</b>	<b>\$\$\$</b>

<b>CD 3.10</b>	<b>Tree Planting Funding.</b> Identify funding sources for tree planting programs for private, residential property on an annual basis.	CD 3.1	Parks and Recreation (Tree Division)	Community Development	R	\$
<b>CD 3.11</b>	<b>Tree Support for Low-Income Homeowners.</b> Explore funding sources and other forms of City support for low-income homeowners to plant, maintain, and/or replace trees on their property.	CD 3.7	Parks and Recreation (Tree Division)	Community Development	M	\$\$\$
<b>CD 3.12</b>	<b>Tree Establishment.</b> Develop a program and identify funding to support the early establishment and ongoing maintenance of City-owned street trees.	CD 3.7 CD 3.5	Parks and Recreation (Tree Division)	Community Development	R, IP	\$\$\$\$
<b>Goal CD-4</b> Protect archaeological and paleontological resources and resources that are culturally significant to Native American tribes and acknowledge San Mateo’s past as indigenous land. Encourage development projects to recognize historical tribal lands.						
<b>CD 4.7</b>	<b>Preconstruction Investigations.</b> Consistent with CEQA, establish specific procedures for preconstruction investigation of high- and medium-sensitivity sites identified in the 1983 Chavez investigation, unless superseded by more recent investigations, to assist property owners, developers, and the City in making decisions when archaeological resources may be affected.	CD 4.1 CD 4.4 CD 4.5	Community Development	Native American tribes	S	\$
<b>CD 4.8</b>	<b>Archaeological Sensitivity Data.</b> Update and maintain the City’s data on areas with high archaeological sensitivity.	CD 4.1 CD 4.2 CD 4.3	Community Development	Native American tribes	S	\$
<b>CD 4.9</b>	<b>Paleontological Resource Mitigation Protocol.</b> Prepare a list of protocols in accordance with Society of Vertebrate Paleontology standards that protect or mitigate impacts to paleontological resources, including requiring grading and construction projects to cease activity when a paleontological resource is discovered so it can be safely removed.	CD 4.6	Community Development	Native American tribes	S	\$\$
<b>Goal CD-5</b> Preserve historic and culturally important resources to maintain San Mateo’s special identity and continuity with the past.						



CD 5.8	<b>Historic Preservation Ordinance.</b> Update the City’s Historic Preservation Ordinance to create a framework for the designation of historic resources and districts, establish review and permitting procedures for historic alterations, demolitions or relocations, be consistent with federal and State standards and guidelines, and align with the other goals and policies outlined in this Element.	CD 5.2 CD 5.3 CD 5.5 CD 5.7 LU 4.3	Community Development	Architectural Historian	S	\$\$
CD 5.9	<b>Historic Resources Context Statements.</b> Prepare a citywide historic context statement to guide future historic resource survey efforts to identify individually eligible resources and historic districts. If a neighborhood is identified as a historic district, prepare a more detailed historic context statement for that individual neighborhood.	CD 5.2	Community Development	Architectural Historian	S	\$\$
CD 5.10	<b>Historic Resources Survey.</b> Establish and maintain an inventory of architecturally, culturally, and historically significant buildings, structures, sites, and districts. Proactively maintain an up-to-date historic resources inventory by seeking funding opportunities to update the historic survey. Prepare neighborhood-specific historic context statements prior to updating the historic resources survey.	CD 5.2	Community Development	Architectural Historian	M	\$\$\$
CD 5.11	<b>Preservation Incentives.</b> Explore the option to create incentives to preserve historic and cultural resources, such as reducing parking and other prescriptive requirements, allowing adaptive reuse, or establishing a transfer of development rights program.	CD 5.1 CD 5.2	Community Development	Architectural Historian	M	\$\$
CD 5.12	<b>Historic Resources Design Standards.</b> Create objective design standards for alterations to historic resources and contributors to a designated historic	CD 5.2 CD 5.5	Community Development	Architectural Historian	M	\$\$\$

	district, and new development adjacent to historic resources within historic districts. Use the Secretary of the Interior’s Standards as the basis for these objective design standards to ensure projects have a contextual relationship with land uses and patterns; spatial organization; visual relationships; cultural and historic values; and the height, massing, design, and materials of historic resources.					
<b>CD 5.13</b>	<b>Certified Local Government.</b> Explore the feasibility of becoming a Certified Local Government (CLG) to become eligible for federal grant funds and technical assistance in support of historic resource preservation efforts.	CD 5.6	Community Development	--	M	\$\$
<b>Goal CD-6</b> Develop and maintain an attractive urban fabric that reflects San Mateo’s unique visual and architectural character.						
<b>CD 6.10</b>	<b>Brand Identity Package.</b> Develop a brand identity package for the City.	CD 6.1 CD 6.7	City Manager’s Office	--	S	\$\$
<b>Goal CD-7</b> Balance the growth and evolution of residential neighborhoods with the need to maintain and enhance their existing characteristics and physical qualities through the appropriate design of new development.						
<b>CD 7.7</b>	<b>Objective Design Standards.</b> Implement the City’s objective design standards to ensure that new multifamily and mixed-use projects with a residential component meet required standards and streamline the development review process.	CD 7.1	Community Development	--	R	\$
<b>Goal CD-8</b> Improve the visual and architectural character, livability, and vitality of mixed-use and commercial areas.						
<b>CD 8.6</b>	<b>Objective Design Standards.</b> Develop and adopt objective design standards for new mixed-use and commercial development to provide a clear understanding of the City’s expectation for new project design, including context appropriate architectural styles and pedestrian-friendly design.	CD 8.1	Community Development	--	M	\$\$

<b>CD 8.7</b>	<b>Commercial Development Adjacent to Residential.</b> Develop and adopt objective design standards that define and require appropriate design transitions from commercial to residential zones.	CD 8.1 CD 8.3 LU 3.2	Community Development	--	M	\$\$
<b>Conservation, Open Space, and Recreation Element</b>						
Action Number	Action	Associated Policy(s)	Lead Department	Additional Dept./Agencies	Priority	Resource Needs
<b>Goal COS-1</b> Protect and enhance the City's natural resource areas that provide plant and animal habitat and benefit human and ecological health and resilience.						
<b>COS 1.13</b>	<b>Environmental Review.</b> Review the environmental documents for projects adjacent to City boundaries regarding impacts and mitigation to species and habitat.	C 1.1 CD 1.2	Community Development	--	R	\$
<b>Goal COS-2</b> Ensure that current and future generations will enjoy the environmental, social, health, and economic benefits derived from access to our urban forest, parks, and open spaces.						
<b>COS 2.8</b>	<b>Improvements to Bayfront Nature Area.</b> Review plans for the remaining uncompleted portions of Shoreline Park, including the Bayfront Nature Area, Bay Marshes, and J. Hart Clinton Drive to ensure they reflect current environmental and programmatic needs.	COS 2.1	Parks and Recreation	Public Works, Community Development	IP	\$
<b>COS 2.9</b>	<b>Volunteer Program.</b> Focus volunteer resources on restoring native habitat around the city, especially in the creeks, where feasible.	COS 2.3	City Manger's Office	Public Works, Community Development	R	\$
<b>Goal COS-4</b> All San Mateo residents should have the ability to breathe safe, clean air.						
<b>COS 4.10</b>	<b>Air Quality Improvement.</b> Support and partner with Bay Area Air Quality Management District (BAAQMD) in monitoring, education, permitting, enforcement, grants programs, or other efforts to improve air quality issues and health outcomes for all.	COS 4.1 COS 4.3	City Manager's Office	Bay Area Air Quality Management District (BAAQMD), Community Development	S	\$

<b>COS 4.11</b>	<b>Clean Air Refuges.</b> Develop and implement a plan to provide clean air refuges during times when outdoor air quality is unhealthy. Explore the feasibility of participating in State grant programs to fund retrofits of ventilation systems at public buildings to provide refuge for residents during periods of unhealthy air quality caused by excessive smoke from wildfires.	COS 4.9	City Manager's Office	Bay Area Air Quality Management District (BAAQMD)	S	\$\$
<b>COS 4.12</b>	<b>Outdoor Air Quality Management.</b> Explore the feasibility of funding and installing pollutant screening solutions, such as walls and dense vegetation, to address outdoor air quality in residential areas located within 1,000 feet from US Highway 101 and State Route 92.	COS 4.9	City Manager's Office	Community Development, Bay Area Air Quality Management District (BAAQMD)	M	\$\$\$
<b>Goal COS-6</b> Provide equitable and convenient access to parks, recreational programs, and facilities so that all residents experience the physical and mental health benefits of parks and open space.						
<b>COS 6.5</b>	<b>Comprehensive Park Access Analysis.</b> Conduct a comprehensive park accessibility gap analysis to address equitable park access, with an emphasis on neighborhoods east of El Camino Real and east of US Highway 101.	COS 6.1 LU 8.7	Parks and Recreation	--	M	\$\$\$
<b>COS 6.6</b>	<b>Customer Service.</b> Adopt policies and practices that create satisfied customers and develop life-long relationships with our users.	COS 6.1 COS 6.2	Parks and Recreation	--	R, S	\$\$
<b>COS 6.7</b>	<b>Inclusion and Accessibility.</b> Create policies, programs, and facility designs that are age-integrated, inclusive, respectful, and supportive for all members of the community. Expand cultural awareness and appreciation through culturally relevant programs and special events.	COS 5.2 COS 5.3 COS 5.5 COS 5.6 COS 5.7	Parks and Recreation	--	R, S	\$\$

<b>COS 6.8</b>	<b>Privately Owned Public Spaces Inventory.</b> Develop and maintain a list of all publicly accessible private open space in the city.	COS 6.3 LU 3.12	Parks and Recreation	Community Development	R, S	\$
<b>COS 6.9</b>	<b>Resident Input.</b> Solicit a broad spectrum of resident input for major park improvements or park master plans. Conduct multilingual and culturally sensitive outreach to ensure all voices are included in park planning efforts and that San Mateo’s parks reflect the diversity of the community.	LU 9.1 LU 9.2	Parks and Recreation	City Manager	R	\$
<b>COS 6.10</b>	<b>Public Information.</b> Communicate through diverse channels and in multiple languages the benefits and value park and recreation services bring in making San Mateo a more livable, economically viable, and socially responsible community.	LU 9.1 LU 9.2	City Manager’s Office	Parks and Recreation	R	\$
<b>COS 6.11</b>	<b>Technology Innovation.</b> Identify and incorporate technology innovations as an ongoing strategy to better serve the public, e.g., virtual trail maps, digitalized park signage, virtual programming.	COS 5.5 COS 5.9	Parks and Recreation	City Manager’s Office, Information Technology	R, S	\$
<b>Goal COS-7</b> Provide the appropriate mix of parks and facilities that balances the needs of active and passive facilities, allows formal and informal uses, is accessible for all residents, and meets existing and future recreation needs.						
<b>COS 7.8</b>	<b>Regional Facilities.</b> Explore the feasibility of developing regional recreational and sports complexes with neighboring cities.	COS 7.5	Parks and Recreation	Neighboring Jurisdictions	M	\$\$
<b>COS 7.9</b>	<b>Bay Meadows Community Park.</b> Complete the master planning for Bay Meadows Community Park to reflect its value as a city-wide asset that can address one or more identified facility deficiencies.	COS 7.6	Parks and Recreation	--	IP	\$\$\$
<b>Goal COS-8</b> Plan and develop well-designed parks and recreation facilities compatible with surrounding uses that promote accessibility, efficient use, and practical maintenance.						

COS 8.9	<b>Recreation Facility Infrastructure.</b> Implement the highest-priority improvements identified from the Recreation Facilities Master Plan with special focus on improvements that address safety and accessibility, geographic equity, childcare, aquatics, and multigenerational programming.	COS 8.1	Parks and Recreation	--	S	\$\$\$\$\$
COS 8.10	<b>Design Principles and Park Image.</b> Establish design principles for all new or renovated parks to maximize productivity, efficiency, and community value, including adding the potential for flexible use for emergency shelters and disaster response. Develop an image plan that includes the effective use of signage, color, lighting, and plant material that meets both aesthetic and maintenance needs.	COS 8.4 COS 8.6	Parks and Recreation	City Manager's Office	M	\$\$
COS 8.11	<b>Maximized Park Assets.</b> Review and update the Asset Management Plan to identify the highest and best use of undeveloped parcels or underutilized areas within existing parks to ensure they are best positioned to meet current and future needs.	COS 8.1	Parks and Recreation	--	L	\$\$
COS 8.12	<b>Strategic Community Partnerships.</b> Develop and maintain positive partnership relations with schools, businesses, community groups, and civic organizations for park access, maintenance, and enhancement to maximize resources, eliminate duplication of effort, and reach common goals.	COS 8.3 COS 8.6 COS 7.7 COS 6.1	City Manager's Office, Parks and Recreation	School Districts	R	\$
COS 8.13	<b>Neighborhood-Supported Projects.</b> Increase efforts to seek neighborhood support for enhancement and beautification projects as the City's fiscal resources become constrained. Prioritize enhancement and beautification efforts in equity priority communities.	COS 8.1	City Manager's Office	Parks and Recreation	M	\$

<b>COS 8.14</b>	<b>School Facility Access.</b> Partner with local school districts to explore ways to expand public access to school facilities, including gymnasiums and swimming pools.	COS 8.3 COS 7.7	Parks and Recreation	City Manager's Office, School Districts	S	\$
<b>Public Services and Facilities Element</b>						
Action Number	Action	Associated Policy(s)	Lead Department	Additional Dept./Agencies	Priority	Resource Needs
<b>GOAL PSF-1</b> Protect the community's health, safety, and welfare by maintaining adequate police, fire, and life safety protection.						
<b>PSF 1.8</b>	<b>Police and Fire Cover Assessments.</b> Complete standard of cover assessments or staffing studies periodically for Police and Fire Services to ensure that appropriate response times, staffing and levels of service are available to meet community needs as the City's population grows.	PSF 1.1	Police, SMC Fire	-	R	\$
<b>Goal PSF-2</b> Support access to a safe, sustainable, and resilient supply of water for San Mateo.						
<b>PSF 2.9</b>	<b>Recycled Water.</b> Continue working with California Water Service, the San Francisco Public Utilities Commission, the Bay Area Water Supply & Conservation Agency, the City of Redwood City, and Silicon Valley Clean Water to develop an advanced water purification facility that treats wastewater from the San Mateo wastewater treatment plant to tertiary treatment standards	PSF 2.1	Public Works	California Water Service, the San Francisco Public Utilities Commission, Bay Area Water Supply & Conservation Agency, the City of Redwood City, and Silicon Valley Clean Water	IP, L	\$\$\$\$\$
<b>PSF 2.10</b>	<b>Water-Reduction Strategies.</b> Work with California Water Service, Estero Municipal Improvement District, Bay Area Water Supply Conservation Agency, and other midpeninsula cities to promote water-reduction strategies and to create an outreach program that will help inform residents and	PSF 2.3 PSF 2.6 PSF 2.7 PSF 2.8	City Manager's Office	Public Works, Community Development, Cal Water, Estero Municipal Improvement	R	\$\$

	businesses of increased costs, the need for conservation efforts, and available incentives and rebates.			District, Bay Area Water Supply Conservation Agency		
<b>PSF 2.11</b>	<b>Water Usage.</b> Work with Cal Water to collect and track water use by land use type and make this information available to the community.	PSF 2.3	Community Development	Public Works, Cal Water	<b>R</b>	<b>\$</b>
<b>Goal PSF-3</b> Maintain sewer, storm drainage, and flood-control facilities adequate to serve existing needs, projected population and employment growth, and that provide protection from climate change risk.						
<b>PSF 3.15</b>	<b>City Infrastructure Studies and Master Plans.</b> Develop and coordinate studies and master plans to assess infrastructure and to develop a Capital Improvement Program for necessary improvements. Incorporate climate change risks, such as the impacts of droughts, increasing storm events, sea level rise, and groundwater changes in the planning process.	PSF 3.1 PSF 3.6	Public Works	Community Development, OneShoreline, San Mateo County Environmental Health	<b>IP, S</b>	<b>\$\$\$</b>
<b>PSF 3.16</b>	<b>Stormwater Treatment.</b> Continue to participate in the San Mateo Countywide Stormwater Pollution Prevention Program, “Flows to Bay,” to ensure compliance with the Municipal Regional Stormwater Permit to prevent water pollution from point and non-point sources.	PSF 3.8	Public Works	CCAG	<b>R</b>	<b>\$\$</b>
<b>PSF 3.17</b>	<b>Stormwater Pollution Prevention Education.</b> Partner with other agencies and organizations, such as Flows to Bay, to help inform residents and businesses of ways to protect water quality and prevent stormwater pollution.	PSF 3.6 PSF 3.8	Public Works	City Manager’s Office, CCAG, Regional Agencies and Organizations (i.e. Flows to Bay)	<b>R</b>	<b>\$</b>
<b>PSF 3.18</b>	<b>Stormwater Requirements for Development.</b> In accordance with State regulatory mandates, require applicable new and redevelopment projects to incorporate site design, source control, treatment,	PSF 3.9	Public Works	Community Development	<b>R</b>	<b>\$</b>



	and hydromodification management measures to minimize stormwater runoff volumes and associated pollutants.					
<b>PSF 3.19</b>	<b>Green Infrastructure Plan.</b> Implement the City’s Green Infrastructure Plan through complete streets implementations or private development projects to gradually shift from a traditional stormwater conveyance system (“gray”) to a more natural system that incorporates plants and soils to mimic watershed processes, capture and clean stormwater, reduce runoff, increase infiltration, and create healthier environments (“green”).	PSF 3.9	Public Works	Community Development, Parks and Recreation	<b>IP, M</b>	<b>\$\$\$\$\$</b>
<b>PSF 3.20</b>	<b>Stormwater Management Funding.</b> Establish a dedicated funding source for stormwater management.	PSF 3.14	Public Works	City Manager’s Office, Finance	<b>C</b>	<b>\$</b>
<b>Goal PSF-4</b> Promote the development of a clean energy supply, energy-efficient technology, and telecommunications facilities that benefit all members of the community.						
<b>PSF 4.12</b>	<b>Dig Once.</b> Establish a “dig once” policy, coordinating utility and roadway construction to avoid digging up the right-of-way multiple times, to reduce costs and impacts on the public right-of-way. The policy shall apply to infrastructure, utilities, and broadband whenever possible.	PSF 4.9	Public Works		<b>R</b>	<b>\$</b>
<b>PSF 4.13</b>	<b>Utility Network Undergrounding.</b> Underground existing electrical and communication transmission and distribution lines in the public right-of-way as funds permit.	PSF 4.10 PSF 4.7	Public Works	Community Development	<b>L</b>	<b>\$\$\$\$\$</b>
<b>PSF 4.14</b>	<b>Utility Undergrounding Requirements.</b> Amend the San Mateo Municipal Code to require new private development to underground utilities and service connections on and adjacent to the site and to install	PSF 4.10 PSF 4.7	Public Works	Community Development	<b>M</b>	<b>\$</b>

	and maintain signs, streetlights, and street landscaping adjacent to sidewalks.					
<b>PSF 4.15</b>	<b>Renewable Energy.</b> Increase new annual installations of solar or renewable energy systems. Partner with Peninsula Clean Energy to study and implement a sustainable and resilient system that can be used as a pilot program for locally generated power not reliant on outside power sources.	PSF 4.1 PSF 4.2 PSF 4.4 PSF 4.6	City Manager's Office	Public Works, Community Development, Peninsula Clean Energy	<b>M</b>	<b>\$\$\$\$\$</b>
<b>PSF 4.16</b>	<b>Solar Energy.</b> Promote local partnerships and rebate opportunities that make solar and battery storage simpler and more affordable while ensuring that the permit process is quick and inexpensive.	PSF 4.1 PSF 4.2 PSF 4.4	City Manager's Office	Community Development	<b>S</b>	<b>\$</b>
<b>Goal PSF-5</b> Maintain and develop public facilities, and ensure they are equitably available to all current and future members of the community.						
<b>PSF 5.15</b>	<b>Progress Tracking.</b> Develop and maintain communication tools, such as a dashboard or heat map, to communicate information and updates related to capital improvements and other facility and infrastructure projects to promote community awareness.	PSF 5.13	City Manager's Office	Public Works, Information Technology	<b>IP</b>	<b>\$\$</b>
<b>PSF 5.16</b>	<b>Restroom Facilities.</b> Explore the feasibility of installing additional restrooms at City parks and public facilities.	PSF 5.1	Public Works	Parks and Recreation	<b>L</b>	<b>\$</b>
<b>Goal PSF-6</b> Foster the healthy development and education of children of all abilities, incomes, and backgrounds.						
<b>PSF 6.8</b>	<b>School District Coordination.</b> Maintain effective, collaborative relationships with all local school districts.	PSF 6.1	City Manager's Office	Public Works, Community Development, Parks and Recreation	<b>R</b>	<b>\$</b>
<b>PSF 6.9</b>	<b>Child Care and New Construction.</b> Encourage new residential and nonresidential development to include space for child care by taking the following actions:	PSF 6.2	Community Development	--	<b>R, S</b>	<b>\$</b>

	<ul style="list-style-type: none"> <li>A. Provide incentives for inclusion of space for a child care center, or housing units for licensed family child care providers, in a new development.</li> <li>B. Promote child care to developers as an amenity favored by the City.</li> <li>C. Continue to implement the developer impact fee for funding child care facilities.</li> <li>D. Encourage housing developers to include units that meet size and functionality requirements to support the operation of licensed family child care home providers.</li> </ul>					
<b>Goal PSF-7</b> Deliver public services and facilities that serve the needs of seniors, are age friendly, and allow San Mateo residents to age in place.						
<b>PSF 7.4</b>	<b>Age Friendly City.</b> Support the City’s commitment to becoming an Age-Friendly City by continuing to implement the Age Friendly Action Plan.	COS 5.6	Parks and Recreation	--	<b>R, IP</b>	<b>\$\$\$\$</b>
<b>PSF 7.5</b>	<b>Comprehensive Senior Services.</b> Study the effectiveness of existing senior services and explore ways to increase and strengthen these services in coordination with senior service providers. Comprehensive services include addressing senior nutrition, mental health, and transportation.	COS 5.6	Parks and Recreation	--	<b>M</b>	<b>\$\$</b>
<b>PSF 7.6</b>	<b>Senior Volunteers.</b> Continue the volunteer program by recruiting/encouraging participation of seniors with certain skills and experience.	COS 5.6	Parks and Recreation	--	<b>R, S</b>	<b>\$\$</b>
<b>PSF 7.7</b>	<b>Caregiver Support.</b> Collaborate with private, nonprofit, faith-based and public community service organizations, including the County of San Mateo, to offer support for caregivers of seniors and people with disabilities.	PSF 7.2	Parks and Recreation	Community, Development, County of San Mateo, Non-profits, Community Based Organizations	<b>R, S</b>	<b>\$</b>
<b>Goal PSF-8</b> Support access for all residents to healthcare facilities, social services, and other important community health amenities.						

<b>PSF 8.6</b>	<b>Community Healthcare Facilities.</b> Evaluate options to support existing and potential community healthcare facilities in equity priority communities through a variety of mechanisms, such as reduced permit fees and reduced impact fees.	PSF 8.3	City Manager's Office	Local/Regional Healthcare Facilities, County of San Mateo	R, S	\$\$
<b>PSF 8.7</b>	<b>Incentives for Support Services.</b> Study and, as feasible, implement economic incentives to encourage and sustain the development of support service uses, particularly in equity priority communities.	PSF 8.4 PSF 8.5	City Manager	--	R, S	\$\$
<b>Goal PSF-9</b> Reduce the generation of solid waste and increase the diversion of waste from landfills.						
<b>PSF 9.4</b>	<b>Waste Reduction.</b> Reduce waste sent to landfills by San Mateo's residents, businesses, and visitors, as required by State law and San Mateo Municipal Code, by mandating recycling and compost programs, setting aggressive waste-reduction goals for all development, and implementing appropriate solid waste rates to recover cost of services provided. Supportive actions for waste reduction are detailed in the Climate Action Plan.	PSF 9.1 PSF 9.2 PSF 9.3	Public Works	City Manager's Office	R, S	\$\$\$
<b>Safety Element</b>						
<b>Action Number</b>	<b>Action</b>	<b>Associated Policy(s)</b>	<b>Lead Department</b>	<b>Additional Dept./Agencies</b>	<b>Priority</b>	<b>Resource Needs</b>
<b>Goal S-1</b> Minimize potential damage to life, environment, and property through timely, well-prepared, and well-coordinated emergency preparedness, response plans, and programs.						
<b>S 1.17</b>	<b>Evacuation Routes.</b> Maintain adequate evacuation routes as identified by arterial streets shown in the Circulation Element, Figure C-3. Evaluate each evacuation route's feasibility using a range of hazard criteria. Update this map on a regular basis to reflect	S 1.11 S 1.16	Public Works	Police, SMC Fire, Information Technology	R, S	\$

	changing conditions and State requirements for evacuation routes.					
<b>S 1.18</b>	<b>Regular Updates.</b> Update the Safety Element with each Housing Element update, or every eight years, as necessary, to meet State and local requirements.	LU 15.1	Community Development	Police, SMC Fire, Public Works	<b>M</b>	<b>\$\$</b>
<b>S 1.19</b>	<b>Automatic and Mutual-Aid Agreements.</b> Participate in mutual-aid agreements with other local jurisdictions to provide coordinated regional responses, as necessary, to fire, flood, earthquake, critical incidents, and other hazard events in San Mateo and the surrounding area. Work with local jurisdictions to share resources and develop regional plans to implement disaster mitigation and resilience strategies, such as government continuity, emergency operations centers, and communications redundancies.	S 1.14 S 1.15	City Manager	SMC Fire, Public Works, Local Jurisdictions	<b>S, R</b>	<b>\$\$\$</b>
<b>S 1.20</b>	<b>Community Centers and Recreation Spaces.</b> Create an inventory of existing community center facilities and recreation spaces and assess their readiness to serve as a community shelter during a disaster. Following the inventory, create a facilities improvement plan that addresses deficiencies found in each facility or recreation space to improve resilience and disaster preparedness in the city.	S 1.1 PSF 5-14	Parks and Recreation	Public Works	<b>S</b>	<b>\$\$\$</b>
<b>S 1.21</b>	<b>Rebuilding Priorities.</b> Establish rebuilding priorities and procedures in the event of a major disaster to expedite reconstruction and enhance access to funding opportunities with special emphasis on equity priority communities that are more vulnerable to climate hazards.	S 1.10	City Manager's Office	Public Works, Community Development	<b>L</b>	<b>\$\$</b>
<b>S 1.22</b>	<b>Resilient Power Systems.</b> Explore the feasibility of on-site power generation and storage at City facilities to reduce reliance on regional power	S 1.9	Public Works	City Manager's Office	<b>L</b>	<b>\$\$</b>

	infrastructure in case of a hazard-caused power outage.					
<b>S 1.23</b>	<b>Public Safety Outreach.</b> Develop a public safety education program to increase public awareness of potential hazards, City’s emergency readiness and response program, and evacuation routes. Target public education programs to segments of the community that are most vulnerable to hazards and safety risks.	S 1.11 S 1.12	City Manager’s Office	Public Works, Police, SMC Fire	S	\$\$
<b>S 1.24</b>	<b>Community Training.</b> Collaborate with SMC Fire to provide emergency preparedness trainings to maintain and expand existing Community Emergency Response Teams (CERTs).	S 1.12	City Manager’s Office	Police, SMC Fire, Public Works	R, S	\$\$
<b>S 1.25</b>	<b>Emergency Infrastructure and Equipment.</b> Establish systems to ensure that traffic lights at major intersections, communications and radio infrastructure, and other critical infrastructure continues to function in the event of a localized power outage. Repair any damaged sets of infrastructure or equipment as needed to continue City operations.	S 1.9 S 1.15	Public Works	Police, SMC Fire	S	\$\$\$
<b>S 1.26</b>	<b>Continuity of Operations.</b> Regularly review, update, and implement the San Mateo Continuity of Operations/Continuity of Government Plan.	S 1.1	City Manager’s Office	Police, SMC Fire, Public Works, Community Development	R	\$\$
<b>S 1.27</b>	<b>Response Time Study.</b> Conduct a Response Time Study to provide a data-driven understanding of how future roadway safety improvements could impact emergency response times and use this information to adjust proposed roadway improvements as needed.	S 1.8	Public Works, SMC Fire, Police	City Manager’s Office	L	\$\$

<b>S 1.28</b>	<b>Future Emergency Needs.</b> Assess future emergency service needs during each update to the Safety Element.	S 1.1 LU 15.1	Community Development	City Manager's Office, Public Works, Police, SMC Fire	M	\$\$
<b>S 1.29</b>	<b>Emergency Notification System.</b> Develop an emergency notification system (e.g., SMC Alert and Nixle) for flood-prone neighborhoods and businesses before, during, and after a climate hazard event, to assist with evacuation and other support activities. This includes coordination with the San Mateo County Flood and Sea Level Rise Resiliency District (OneShoreline) on its early flood warning notification system.	S 1.11 S 1.12 S 1.15	City Manager's Office	Community Development, Public Works, Police, SMC Fire, County of San Mateo, Sea Level Rise Resiliency District	M	\$\$\$
<b>Goal S-2</b> Take steps to protect the community from unreasonable risk to life and property caused by seismic and geologic hazards.						
<b>S 2.5</b>	<b>Seismic Shaking Mapping.</b> Consult with a geology specialist to update the City's geologic hazard mapping, documenting the areas within the city with moderate or high potential for liquefaction or ground failure, as shown in Figure S-4.	S 2.4	Community Development	Public Works, Information Technology	M	\$\$
<b>S 2.6</b>	<b>Incentives for Seismic Upgrades.</b> Develop and implement a program to provide financial incentives and education to building owners to support seismic upgrades.	S 2.3 S 1.12	Community Development	City Manager's Office	R, S	\$\$\$
<b>S 2.7</b>	<b>Seismic Stability.</b> Review the seismic stability of the City's assets and infrastructure, such as City Hall, recreational facilities, roadways, and bridges and identify improvements necessary to enhance each facility's ability to withstand geologic hazards, up to and including a full replacement of the facility.	S 2.3	Public Works	Parks and Recreation, Community Development	IP, M	\$\$\$\$
<b>S 2.8</b>	<b>Unreinforced Masonry Buildings.</b> Establish and maintain an inventory of unreinforced masonry buildings in the city and work with the property	S 2.3 S 1.12	Community Development	--	S	\$\$

	owners to upgrade the buildings to meet minimum safety and building code requirements.					
<b>S 2.9</b>	<b>Soft Story Buildings.</b> Establish and maintain an inventory of soft story multifamily residential buildings in the city. Educate residents about the vulnerability of soft story construction to severe damage and potential collapse during a significant seismic event, and work with property owners to substantially improve the seismic performance of these residential buildings to meet current structural building design standards.	S 2.3 S 1.12	Community Development	--	S	\$\$
<b>Goal S-3</b> Protect the community from unreasonable risk to life and property caused by flood hazards and sea level rise.						
<b>S 3.7</b>	<b>Climate Change Adaptation Plan.</b> Assess sea level rise and precipitation projections using the best-available climate change science, identify the extent of areas vulnerable to sea level rise and flooding in the city, consider OneShoreline recommendations for levels of protection, and develop a Climate Change Adaptation Plan that sets a comprehensive strategy and includes planning and design standards for climate risk protection. Use this plan to evaluate development applications to ensure projects are protected from sea level rise and flood hazards over the life of the project and to assess public infrastructure needs for adequate protection.	S 3.2 S 1.1 S 1.15	Public Works, Community Development	City Manager's Office, OneShoreline	IP	\$\$\$
<b>S 3.8</b>	<b>Sea Level Rise and Flood Hazard Monitoring.</b> Review and use the best-available sea level rise science and projections and regularly identify natural resources, development, infrastructure, and communities that are vulnerable to sea level rise and flood hazard impacts, including impacts from rising groundwater. Use this information to continue to	S 3.2 S 1.1	Public Works	City Manager's Office, Regional Partners	S	\$\$



	develop or adjust planning and adaptation strategies.					
<b>S 3.9</b>	<b>Community Rating System.</b> Explore establishment of a City rating under FEMA’s Community Rating System, such as expanding and improving Geographic Information System (GIS) mapping capacity, developing a flood early warning system, and creating a Flood Emergency Action Plan.	S 1.1 S 1.12	Public Works	Information Technology, Community Development	<b>S</b>	<b>\$</b>
<b>S 3.10</b>	<b>Early Flood Warning.</b> As feasible, provide early flood warning for flood-prone areas of the city through collaboration with regional partners such as OneShoreline’s stream monitoring station and notification system.	S 1.12 S 1.15	Public Works	SFPUC, OneShoreline	<b>M</b>	<b>\$\$\$</b>
<b>S 3.11</b>	<b>Rising Groundwater Coordination.</b> Coordinate with OneShoreline, local jurisdictions, and regional and State agencies to study and enforce requirements related to rising groundwater levels caused by sea level rise.	S 3.5 S 1.15	Public Works	OneShoreline, Local Jurisdictions, Regional and State Agencies, SF Water Board	<b>IP, L</b>	<b>\$\$\$</b>
<b>S 3.12</b>	<b>Natural Infrastructure.</b> Use or restore natural features and ecosystem processes where feasible and appropriate as a preferred approach to the placement of hard shoreline or creek protection when implementing sea level rise and flood adaptation strategies.	S 3.4	Public Works	Parks and Recreation, OneShoreline	<b>L</b>	<b>\$\$\$\$\$</b>
<b>S 3.13</b>	<b>Sea Level and/or Flood Overlay Zone.</b> Evaluate establishment of a sea level rise and/ or flood overlay zone as a primary mechanism for establishing adaptation policies, rules, or construction codes within such zones, recognizing the particular land use and zoning characteristics of this area as a part of the Climate Adaptation Plan, and in collaboration with OneShoreline.	S 3.2 S 3.5	Community Development	Public Works, OneShoreline	<b>S</b>	<b>\$\$</b>

<b>S 3.14</b>	<b>Sea Level Rise Funding.</b> Study options for establishing dedicated funding to support efforts to address sea level rise, including considering support for OneShoreline.	S 3.5	Public Works	City Manager's Office, Community Development, OneShoreline	<b>M</b>	<b>\$\$</b>
<b>S 3.15</b>	<b>New Development.</b> Explore creation of a fee for new development to fund sea level rise and flood protection measures and adaptation strategies.	S 3.3	Public Works, Community Development	City Manager's Office	<b>M</b>	<b>\$\$</b>
<b>S 3.16</b>	<b>Floodplain Ordinance Update.</b> Update the Floodplain Management Ordinance, including to align with FEMA and OneShoreline recommendations and to update construction cost value information.	S 3.2	Public Works	Community Development	<b>L</b>	<b>\$</b>
<b>S 3.17</b>	<b>Flood Risk Mapping Data.</b> Regularly update mapping data pertaining to the 100-year and 500-year floodplains, dams, and levee failure as information becomes available.	S 1.1 S 3.1	Public Works	Community Development, Information Technology	<b>R</b>	<b>\$</b>
<b>Goal S-4</b> Maintain adequate fire and life safety protection from wildland fires.						
<b>S 4.15</b>	<b>Tree Maintenance.</b> Collaborate with SMC Fire to maintain City-owned trees in a manner that does not contribute to fire danger, in accordance with current best management practices (BMPs).	S 4.14	Parks and Recreation (Tree Division)	SMC Fire	<b>R</b>	<b>\$\$</b>
<b>S 4.16</b>	<b>Fire-Safe Education.</b> Work with SMC Fire and seek funding to develop a fire-safe education program that provides information and awareness to community members about defensive space, fire-resistant landscaping and construction, evacuation preparation, and other wildfire education topics.	S 1.11 S 1.12	Parks and Recreation	SMC Fire	<b>S</b>	<b>\$\$</b>
<b>S 4.17</b>	<b>Fire Hazard History.</b> Include a historical record of any significant fire events that have occurred in San Mateo or the surrounding area in all updates to the City's Safety Element.	LU 15.1	Community Development	SMC Fire	<b>S</b>	<b>\$</b>

<b>S 4.18</b>	<b>Vegetation Management on City-Owned Land.</b> Coordinate with SMC Fire to continue conducting and providing long-term maintenance of vegetation management projects in City-owned parks and open spaces to prevent wildfire ignition and spread.	S 4.14	Parks and Recreation	SMC Fire	<b>R</b>	<b>\$</b>
<b>S 4.19</b>	<b>Reevaluation of Development Standards.</b> Reevaluate development standards for wildfire risk areas following major wildfire events and apply updated standards as needed to maintain high levels of wildfire protection.	S 4.5	Community Development	SMC Fire	<b>M</b>	<b>\$\$</b>
<b>S 4.20</b>	<b>Vegetation Management.</b> Coordinate with the SMC Fire and the FIRE SAFE San Mateo County to obtain funding for and conduct vegetation and fuel modification or management.	S 4.14	Parks and Recreation	SMC Fire, County of San Mateo	<b>R, S</b>	<b>\$</b>
<b>Goal S-5</b> Protect the community's health, safety, and welfare relating to the use, storage, transport, and disposal of hazardous materials.						
<b>S 5.9</b>	<b>Shared Data.</b> Regularly coordinate with San Mateo County to collect data on businesses that store hazardous substances to share with local emergency service providers, including the Police Department and San Mateo Consolidated Fire Department, as well as the Public Works Department for the wastewater source-control program.	S 5.1	SMC Fire	Police San Mateo County, Public Works, SMCFD-OES	<b>L</b>	<b>\$\$\$</b>
<b>Noise Element</b>						
<b>Action Number</b>	<b>Action</b>	<b>Associated Policy(s)</b>	<b>Lead Department</b>	<b>Additional Dept./Agencies</b>	<b>Priority</b>	<b>Resource Needs</b>
<b>Goal N-2</b> Minimize unnecessary, annoying, or unhealthy noise.						
<b>N 2.8</b>	<b>Conditions of Approval for Noise Monitoring.</b> Establish conditions of approval for larger development projects to ensure that requirements for construction noise and vibration monitoring include a requirement for a monitoring plan that	N 2.7	Community Development	Public Works	<b>R</b>	<b>\$</b>

	provides information on the monitoring locations, durations and regularity, the instrumentation to be used, and appropriate noise and vibration control measures to ensure compliance with the noise ordinance and any applicable vibration limits.					
<b>N 2.9</b>	<b>Railroad Noise Reductions.</b> Implement projects necessary to achieve Quiet Zones in the city, such as elimination of at-grade rail crossings or other mitigation measures to decrease horn and other operational noise levels, with a focus on achieving Quiet Zones as part of any substantial expansions of the rail service.	N 2.5	Public Works	Peninsula Corridor Joint Powers Board, Caltrain, FRA, CPUC, Caltrans	S	\$\$\$\$
<b>N 2.10</b>	<b>Railroad Noise Barriers.</b> Work with the Peninsula Corridor Joint Powers Board to promote and encourage adequate noise mitigations and barriers to be incorporated into any rail service expansion or track realignment.	N 2.5	Public Works	City Manager, Peninsula Corridor Joint Powers Board, Caltrain	R	\$\$\$